1. Brief introduction on Company/Unit





1. Brief introduction on Company/Unit



Tata Motors Ltd., Dharwad, located in Karnataka state, is the youngest plant amongst TATA MOTORS group and commercial vehicle business unit. Start of operations with regards to Small Commercial Vehicle from March-2012, Light Commercial Vehicle from March-2014, Medium Commercial Vehicle from May-2019 and Electric Vehicle from March-2019.

Manufacturing capacity of SCV is 150 no's per shift, LCV is 40 no's per shift, MHCV is 15 no's per shift and Electric Vehicle is 9 no's per shift.

Vehicle manufactured models at Dharwad are in SCV Ace gold, LCV model is 407, 709, 909 7.5T, 8.5 T, MHCV truck and bus chassis and EV bus model are 9/12, 9/9.

Tata Motors, Dharwad Plant is certified for ISO 14001, ISO 50001, ISO 45001 and TS 16949. It is the first Automobile Manufacturing Facility in India to be certified with Indian Green Building Council (IGBC) Platinum Rating.

Digitalization is implemented with online WIS, Digital History Card, Loss Mapping, Torque Confirmation system.

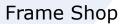
We are working on I4.0 projects to connect all our shop floor lines, sub stations, utilities and other areas for real time data monitoring.



1. Brief introduction on Company/Unit



SCV Manufacturing line





TA & Engine Shop

Paint Shop

TCF Shop













LCV/MHCV/EV Manufacturing line

Chasis / Frame

Trim Fitment

Engine Fitment

Axle Fitment

Cowl / FES















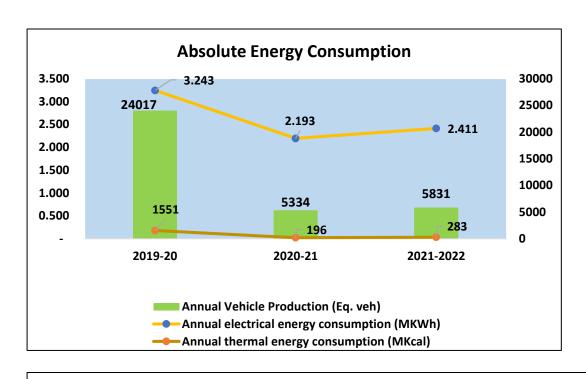


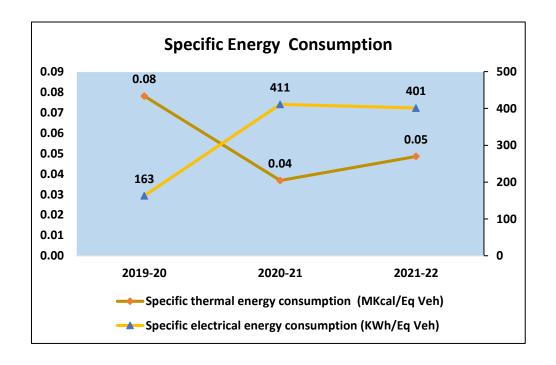
2. Power and Fuel Sp. Energy Consumption in last 3 years (FY 2019-22)



Electrical and Thermal Energy consumption

Electrical and Thermal Energy Specific consumption



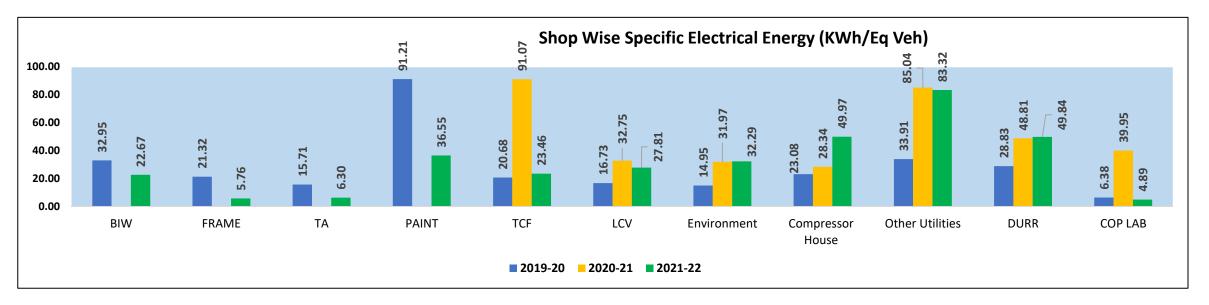


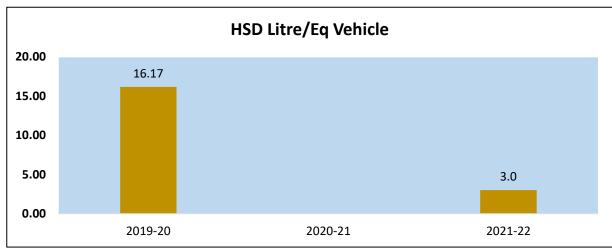
- > Summary out of this slide is specific electrical energy consumption has gone down.
- > Specific thermal energy consumption has slightly increased because of trials during fuel change over from HSD to LPG.

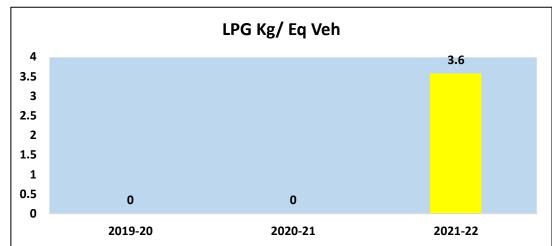


2. Power and Fuel Sp. Energy Consumption in last 3 years (FY 2019-22)





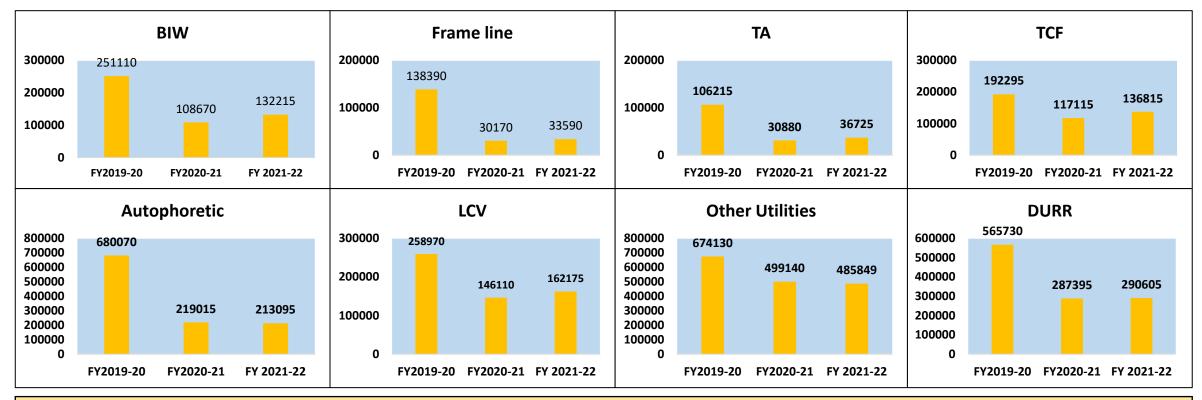






2. Power and Fuel Energy Consumption in last 3 years (FY 2019-22)





- ➤ For FY 2021-22 low volumes were observed in comparison to 2019-20, however 8.5 % increase in vehicle production volumes were observed as compared to last FY 2020-21.
- > TML Dharwad team with its various energy saving initiatives and sustenance practices reduced the power consumption.
- ➤ We were able to reduce the plant base power consumption from 4800 units to 4500 units.
- > Electricity SEC was 2.5 % lower than last Financial Year.

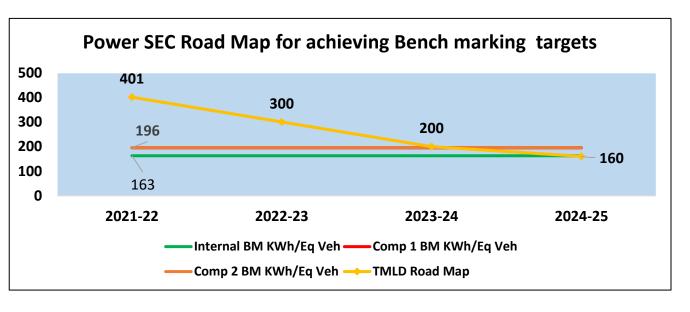


3. Information on Competitors, National & Global benchmark

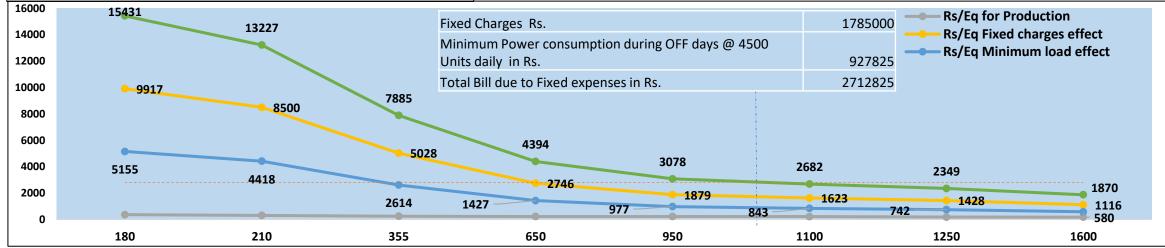


kWh/Eg Vehicle	MKcal/Eq vehicle
, ,	
204	0.104
195	0.139

Internal Bench mark	kWh/Eq vehicle	MKcal/Eq Vehicle
Tata Motors Limited, Dharwad	163	0.08



Bench mark Data Source: CII website





3. Information on Competitors, National & Global benchmark



At Plant level below initiatives are been practiced for SEC reduction:

- 1. SDCA cycle implemented for sustenance of ongoing 10 number energy saving projects.
- 2. Sufficiency plan developed for FY 21-22 and same is implemented at plant level.
- 3. Suggestion scheme for energy saving ideas at plant level.
- 4. Kaizen for power and air consumption reduction.

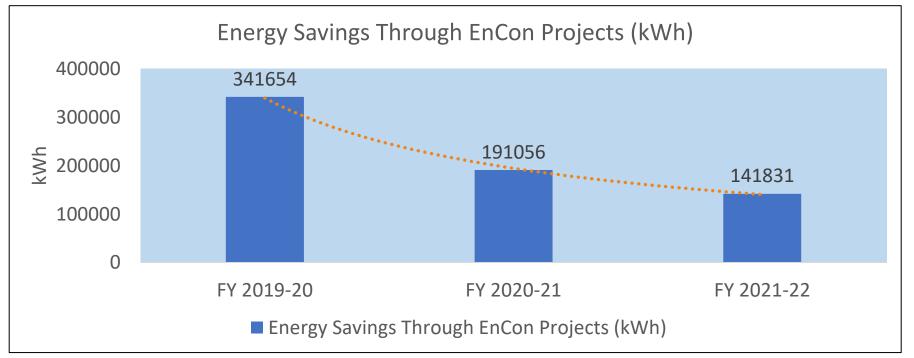
MAJOR ECON PROJECTS FY 2022-23						
SI No	Title of Project	Annual Electrical Saving (Million kWh)	Investment (Rs in Million)			
1	VFD for Water Pump	0.0249	0.0365			
2	VFD for Water Pump	0.0249	0.0365			
3	VFD for KOD circulation pump	0.0432	0.0365			
4	VFD for Degrese circulation pump	0.0432	0.0365			
5	VFD for ACC oven-1 hot air circulation blower-1	0.018	0.0365			
6	VFD for ACC oven-1 hot air circulation blower-2	0.018	0.0365			
7	VFD for ACC oven-2 hot air circulation blower-1	0.018	0.0365			
8	VFD for ACC oven-2 hot air circulation blower-2	0.018	0.0365			
9	VFD for ACC oven-2 hot air circulation blower-3	0.018	0.0365			
10	VFD for ACC oven-2 hot air circulation blower-4	0.018	0.0365			
11	VFD for PCC oven hot air circulation blower-1	0.033	0.0365			
12	VFD for PCC oven hot air circulation blower-2	0.033	0.0365			
13	VFD for PCC oven hot air circulation blower-3	0.033	0.0365			
14	VFD for PCC oven hot air circulation blower-4	0.033	0.0365			
15	VFD for ETP & STP Blower No.2	0.0432	0.0365			



4. Energy Saving Projects Implemented in last 3 years (FY 2019-22)



Year	No of Energy Saving Projects	Investments (INR Million)	Electrical Savings (Million kWh)	Thermal savings (Million Kcal/ MTOE)	Savings (INR Million)	Impact on SEC (Electrical, thermal)
FY 2019-20	15	0.346	0.342	294.07	2.455	14.23 kWh/Eq. Veh.
FY 2020-21	10	0.006	0.191	164.23	1.338	35.82 kWh/Eq. Veh.
FY 2021-22	12	0.127	0.142	121.95	0.993	24.30 kWh/Eq. Veh.





4. Energy Saving Projects Implemented in last 3 years (FY 2019-22)









- ➤ Installation of LED tube lamps for LCV main assembly line station is leading to savings of 360 units.
- > 1,180 units saved by installation of LED lamps for LCV wheel alignment pit.
- Motion detector installation for EOL man cooling fan led to savings of 460 units.
- ➤ Installation of 5W LED Lamp for all LCV shop safety pits saved 490 units.
- ➤ Switched off the top side LED lights in EOL area underpit-01 helped to save 2410 units.
- ➤ Day light provision at MHCV shop by providing translucent polycarbonate sheets at ceiling and walls in MHCV shop extension area building.



4. Energy Saving Projects Implemented in last 3 years (FY 2019-22)









- ➤ Man cooling Fans are interlocking with LCV Main Line conveyor led to savings of 270 units.
- > 2710 Units saved by installation of LED lamps at smoke pit.
- Conversion of HSD to LPG fuel for Autophoretic paint shop ovens & hot water generator helped to fuel cost savings of 18%.
- > Improving cycle time by removing unused skids in the line led to savings of 33,600 units.
- ➤ By turning off the K factor filter during B and C shift of off days/nonproduction days we have saved 18,000 units.
- Optimization of APFC panel cooling fan operation control.



5. Innovative Projects Implemented



Savings/ Reduction in Domestic Water Consumption by Modification of Push Taps

Before After









Std. gap between spindle cap and body of tap as per OEM.

The tap self closing time is <u>9 secs</u> after release of tap.

Water dispensed is <u>250ml</u> after release.

The Gap in-between is filled using rubber washer.

The tap self closing time is reduced to 3 secs after release of tap.

Water dispensed is <u>80ml</u> after release. Savings <u>230 KL / year</u> considering 60 nos. taps and average 75 times use per day for each tap.



5. Innovative Projects Implemented



Time reduction for skid transfer from one station to another **Energy saving of 28000 units annually**

Before After





Skid / Body keeps waiting for next | Studied the safe condition to station to be completely empty leading to increase in cycle time. Annual Energy consumption: 102500 units.

enable skid transfer to next station. Modified logic for parallel operation of skid transfer. Annual Energy Consumption: 74,500 units.



5. Innovative Projects Implemented



ACC & PCC oven nozzles modified to optimum required temperature

Before After





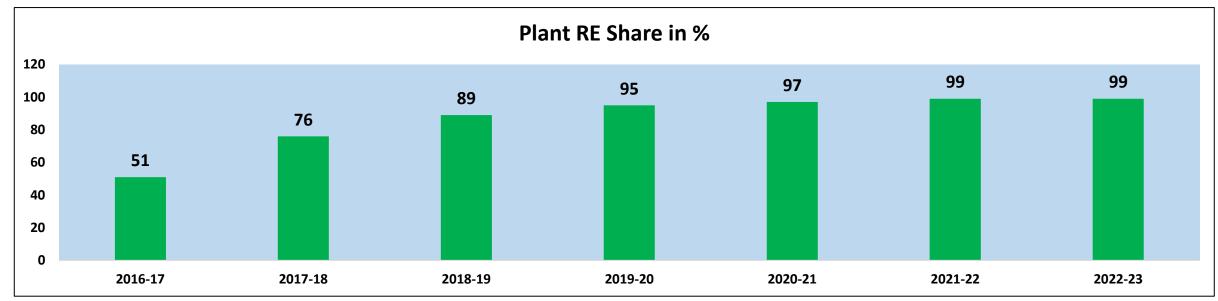
ACC & PCC line nozzles were of 36 GPH leading to higher fuel consumption. Fuel consumption was 540 KL.

ACC & PCC line nozzles changed from 36 to 28 GPH leading to reduction in fuel consumption. Fuel consumption is 523 KL. Savings of 17 KL per annum.



6a. Utilization of Renewable Energy Sources





Our plant has achieved commendable RE share enhancement in last 5 years and since last financial year we are at more than 99% RE.

We are able to achieve and sustain this RE share through power mix mentioned hereunder--

- 1) RE (Wind Power) from third party through PPA,
- 2) RE from 990 KWp solar roof top.

However at present there is no RPO obligation on TML but our organisation has been committed for RE 100 by 2030.

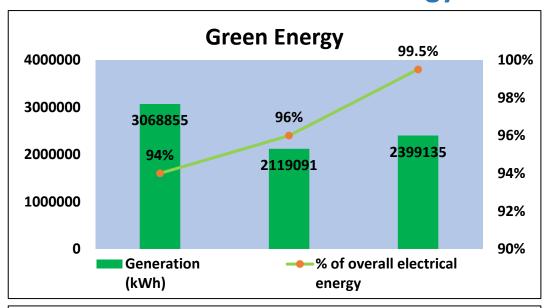


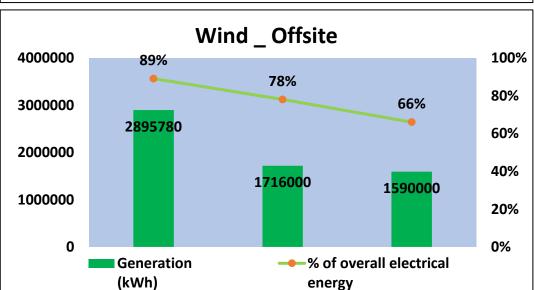


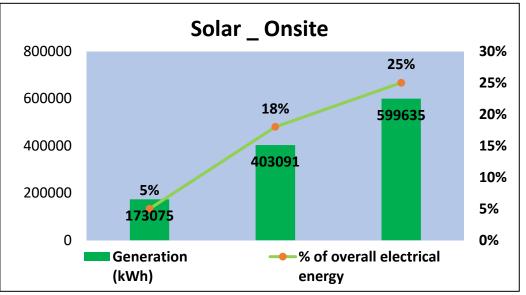


6a. Utilization of Renewable Energy Sources









Year	Technology (electrical)	Type of Energy	Onsite / Offsite		(kWh)	% of overall electrical energy
FY 2019-20	Electrical	Wind	Offsite		2895780	89%
F1 2019-20	Electrical	Solar	Onsite	990 KWp	173075	5%
FY 2020-21	Electrical	Wind	Offsite		1716000	78%
11 2020 21	Electrical	Solar	Onsite	990 KWp	403091	18%
	Electrical	Wind	Offsite		1590000	66%
FY 2021-22	Electrical	Solar	Onsite	990 KWp	599635	25%
	Electrical	Green Tariff	Offsite		209500	8.7%



7. Waste Utilization and Management



SN	Year (2019-21)	Type of waste	Qty	GCV	Waste as percentage of Total fuel
	Not Applicable, a recovery).	s TML is not utilizing	any w	aste in	side the plant premises (Under GCV

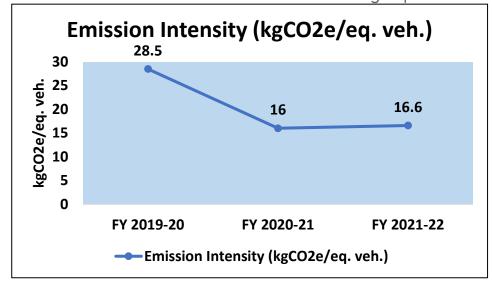
SN	Year	Type of waste generated	Qty of waste generated (MT/Year)	Disposal method	
1	2019-20	Used oil.Discarded containers.	145.5	Coprocessing.Incineration.	
2	2020-21	 Waste or residues containing oil. ETP Sludge. Process waste residues and 	42.21	Recycling. • Coprocessing.	
		 Process waste, residues and powder coating waste. 	powder coating waste.	72.21	Recycling.Recycling.
3	2021-22	Waste or residues (Not made with vegetable or animal materials).	30.86	 Coprocessing in Cement Kilns to authorized units only. 	

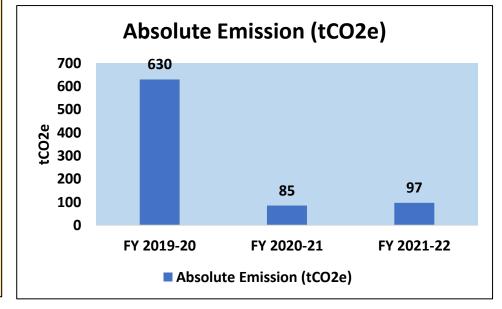


8. GHG Inventorisation

TATA MOTORS
Connecting Aspirations

- > GHG Inventorisation and Public Disclosure done through annual report at company level.
- ➤ Scope-1 and Scope-2 emissions have been identified for GHG inventorisation.
- > Following has been considered as short-term target for CO2 emission reduction at plant level:
 - Conversion of Diesel operated fork lifts to Electric forklift.
 - ❖ Conversion of Propane to CNG burners in main paint shop.
 - ❖ Sustenance of Green power procurement from 3rd party through PPA.
 - Enhance on-site rooftop solar generation.
 - Electric vehicles for employee travel.
- ➤ As a 'Future Ready' responsible corporate and a signatory of RE100 initiative, Tata Motors aims to source 100% renewable electricity by 2030.
- > TML is committed to significantly reduce its GHG emissions to ultimately achieve net zero emissions.







8. GHG Inventorisation



- > Tata motor at group level is working through below initiatives for sustainability:
- 1. Alingana: Tata group sustainability road map.
- 2. SBTi: Science base target Initiative.
- 3. RE 100
- > Alingana:
- We are working on 17 sustainable development goals to transform our world. Some goals to mention are Responsible consumption & production, affordable & clean energy, clean water and sanitation etc.
- > SBTi:
- ❖ The Science Based Targets initiative (SBTi) is a global body enabling businesses to set ambitious emissions reductions targets in line with the latest climate science.
- ❖ Alingana speaks of NetZero (and Scope3) only in 2045, setting a science based target would imply a continued action towards de-carbonisation.
- ❖ Tata Motors Limited commits to reduce Scope 1&2 GHG emissions by 80.00% per vehicle by 2037 from a 2022 base year.
- ❖ Tata Motors Limited commits to reduce Scope 3 GHG emissions from Use of sold products by 53.00% per vehicle km by 2037 from a 2022 base year.
- > RE 100:
- Understand consumption requirements of each unit.
- Develop a clear set of priorities for power procurement.
- Develop location specific renewable procurement strategy.
- * Carry out risk assessment for identified procurement strategy and recommend risk mitigation solutions.



9. Green Supply Management



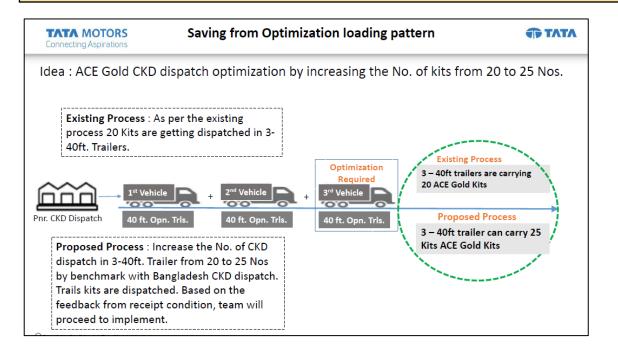
- TATA MOTORS **Environmental Procurement Policy** Tata Motors shall adopt a holistic approach to the procurement process by ... Expanding awareness of Tata Motors' Environmental Policy; and 'Code of Conduct' amongst Vendors, Contractors and Service Providers through various means: Evaluating 'environmental performance' of Vendors, Contractors and Service Providers along with quality and cost and giving priority to 'green Vendors/Contractors and Service Providers and 'green' Products; Involving Vendors, Contractors and Service Providers to improve their environmental performance by establishing an Environment Management Educating Vendors, Contractors and Service Providers to improve their manufacturing process to reduce their carbon footprint and use of hazardous chemicals Encouraging Vendors, Contractors and Service Providers to minimize logistics and packaging material, and maximize reuse and recycling of packaging material and use of recycled materials March 18, 2016
- > We are in the process of upgrading the Sustainable Supply Chain Initiative.
- ➤ We have put in place Supplier and Dealer Code of Conduct to ensure ethical and sustainable practices across the value chain.
- ➤ Tata Motors continue to work with its suppliers through the Sustainable Supply Chain Initiative to ensure sustainable sourcing.
- ➤ Through this initiative the Company aimed to firstly create awareness on the subject and then partner with them for driving improvement.
- We have established 'Sustainability Guidelines for Suppliers' covering key topics like governance, legal compliance, TCoC, management system certification, transparency & reporting, occupational health and safety, labour and human rights.



9. Green Supply Management



- ➤ In FY 2021-22, the Company continued to engage with suppliers, to estimate their Greenhouse Gas (GHG) emissions for baselining.
- ➤ Basis our engagement with 108 suppliers, emissions from Scope 3 Category 1: Purchased Goods & Services is 65364 tCO2e.
- > Scope 3 Category 4: Upstream Transportation and Distribution is 21441 tCO2e.

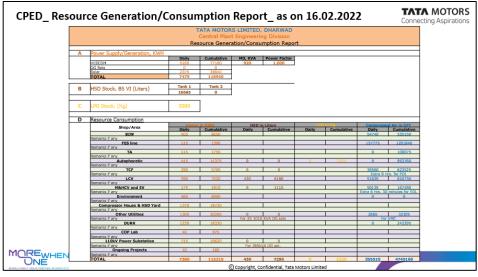






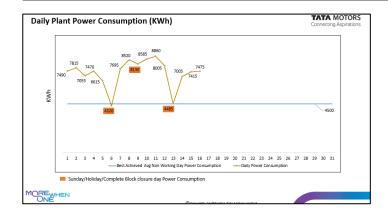
10. Team work, Employee Involvement and Monitoring

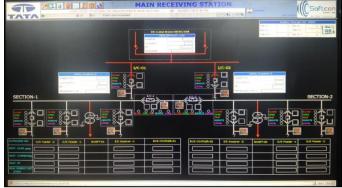






- ➤ At TML Dharwad Power , fuel, water, compressed air consumption is monitored on daily basis at plant level as well as shop and area wise.
- ➤ We are sharing utility resource report comprising of Power, fuel and air consumption details on daily basis to all end users for creating consciousness at individual level in all areas.
- ➤ Power is monitored through online SCADA at substation and switchyard level.
- ➤ Energy awareness, training and refresher programs are conducted at all levels through class room and online medium.



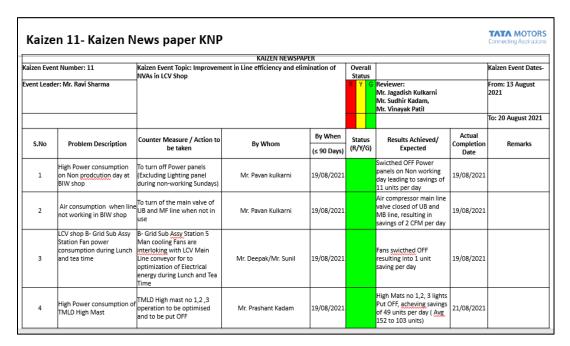


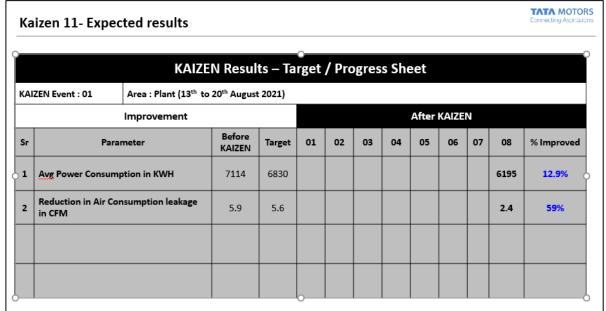


10. Team work, Employee Involvement and Monitoring



- ➤ Plant has seven FIC's and each FIC Head reviews the energy status at functional level and Energy conservation review meeting is chaired by Plant Head at plant level.
- > Separate budget is released for ENCON. This year Rs 40 lakhs is released.
- ➤ Various projects are implemented through Kaizen and last year Kaizen no 11 helped to reduce Power and Air consumption at plant level.





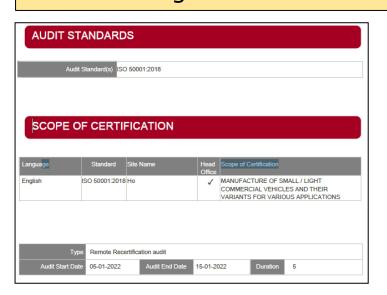


11. Implementation of ISO 50001/Green Co/IGBC rating

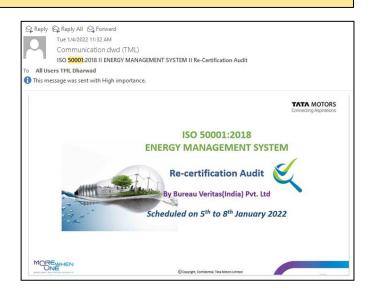


ISO 50001/IGBC rating

- TML Dharwad is certified for ISO 50001 by Bureau Veritas since 2012.
- Below activities are part of ISO 50001.
 - Half Yearly Internal audits as per schedule.
 - ❖ Yearly Surveillance audit by BV team as per ISO 50001 standards.
 - Training and refresher trainer are conducted for all TML and contractor employees.
 - Energy conservation week is celebrated every year from 14th Dec onwards.
 - Energy tweet sharing through mail.
 - Idea generation workshop for energy savings.



Internal Audit Schedule						
Date	Area	Timings in Hrs.		Auditee	Auditor	
Date	Aice	From	То	Additee	Additor	
	Opening Meeting	09:30:00	10:00:00	EnMS Team		
	Auto Phoretic	10:00:00	12:00:00	Vinayak Patil/ Ajit Kulkarni	Maxim Quadrus	
	TA/TCF	13:00:00	15:00:00	Vinayak Patil/ Umeshgouda Patil	Anindya Sonyaasi	
	CPED	10:00:00	12:00:00	Sudhir K/ Ravi Sharma	Maxim Quadrus	
23-11-2021						
	APL	13:00:00	15:00:00	Nikhil K / Janealam Belgaum	Pavankumar Hugar	
	Frame/BIW	13:00:00	15:00:00	Maxim Quadrus/ Pavan Kulkarni	Janealam Belgaum	
	Training /Admin & HR	15:00:00	17:00:00	Anand Patil/Rajshekar /Gireesh Devarmani	AMEET HALDANKAR	
	Purchase - Machinery spares	09:30:00	10:30:00	Venkatesh A/ Anoop Bhat	Sudhir K	
	Purchase - Capex & Indirect spend	11:00:00	12:00:00	Bhart T/ Anand Seth	Sudhir K	
	LCV	11:00:00	12:00:00	R Pardeep/ Sunil Vernekar	Pavan Kulkarni	
24-11-2021	MHCV	13:00:00	15:00:00	R Pardeep/ Pavan Hugar	Anindya Sonyaasi	
	Environment	13:00:00	15:00:00	Nagavasu P	Raghvendra Hugar	
	MR & Top management	09:30:00	11:30:00	Vinayak Patil / Raghavendra H	R Pardeep	
	Review Meeting	15:00:00	16:00:00	EnMS Team		





11. Implementation of ISO 50001/Green Co/IGBC rating



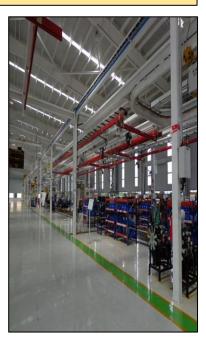
ISO 50001/IGBC rating

- Air leakage audit is conducted on monthly basis for all shops.
- Average air leakage for the plant is 2.65%.
- > TML Dharwad is IGBC platinum rated plant since 2012.
- ➤ In line with IGBC requirements we are having translucent poly carbonate sheets at shop floor walls and ceiling for day light panel provisions, day light pipe system at admin canteen, 3 number lakes for rain water harvesting (1.8 lakh cubic meter), low water flow taps, APFC for PF improvement, light density 11 watts/sqmt.











11. Implementation of ISO 50001/Green Co/IGBC rating

TATA MOTORSConnecting Aspirations









- Pumping of treated effluent
 by hydro-pneumatic
 system to save water and electricity.
- > Low flow water fixtures for the domestic use.
- Treated water is used for gardening purpose through separate irrigation system.
- Drip and pop-up sprinkler for Horticulture Purposes.
- Separate water lines for process, domestic, drinking and flushing water requirements.



12. Learning from CII Award or any other award program



Participation in CII Awards has always led to outstanding experience for learning, capability enhancement and knowledge sharing.

Dharwad plant is always courteous to CII team for floating various events and by participation in this various awards we are able learn, explore, innovate and implement new methods/technologies not only in field of energy savings but also in electrical safety, power reliability, low cost automation, EHS excellence and best application & use of Renewable Energy.

The Jury members have always inspired us, motivated and shown us the path to achieve our goals and sustain them.

All participating teams are from high performing organizations and show casing there eminent practices which have also inspired us to learn and compete further.

Few outcomes to share from CII learning area in past we are able to reduce our Specific energy consumption, enhance our RE share near to 100%, enhancement of safety system, improvement in line operation through kaizens and small innovations.



12. Learning from CII Award or any other award program











CII initiatives have motivated us to participate in various events and were successful in wining below awards last year:
CII 23rd National Award for excellence in Energy Management;
Gold award in CII-SR EHS excellence; Silver in LCA competition; and 2nd runner up in CII Power safety and reliability circle competition.

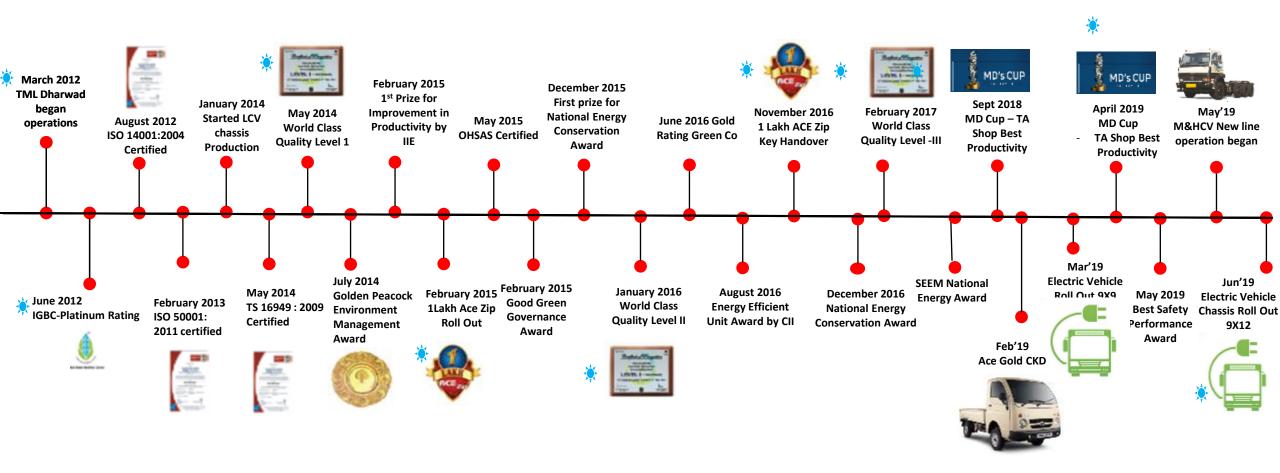
Team Dharwad has evolved with time and has work upfront for team involvement for energy saving initiatives through formation of Cross functional team (CFT's), Cross location team (CLT's), identification of various Levers like measurement & Analysis (M&A) / Benchmarking / operational efficiency / new technology.

With reduction in the volume its highly challenging to reduce the base load however we have reduced base load from 4800 units per day to 4500 units last year.

We are further working inline with innovative solution and technologies and nearest competitors best practices shared on CII platform, our other plant ENCON projects and idea generation from our plant team.

Any other relevant Information













30